



Isaac Delestre

13 October 2025

@TheIFS

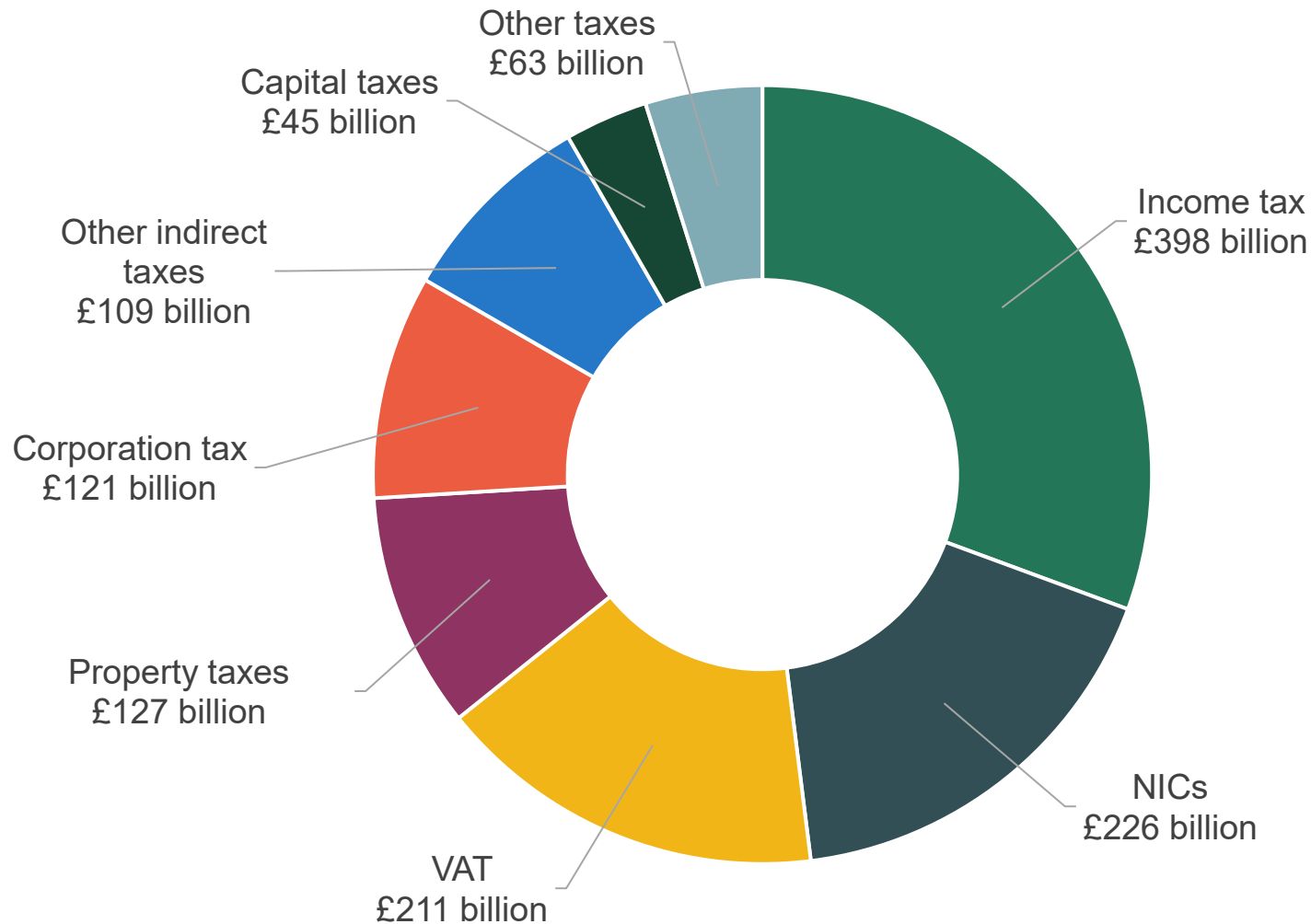
Options for tax increases



Economic
and Social
Research Council

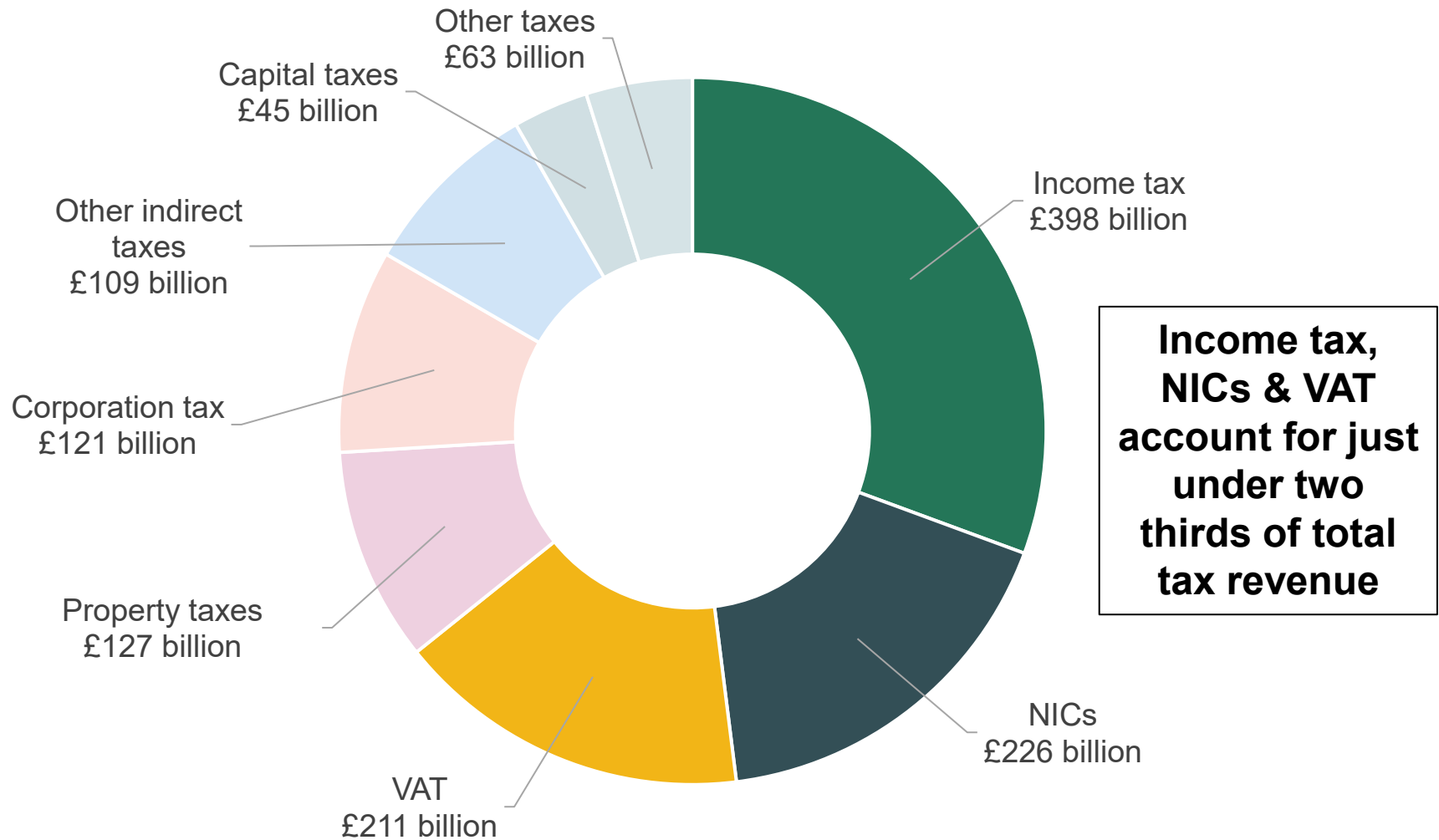
Where does revenue come from?

Forecast composition of UK tax revenue (2029–30)



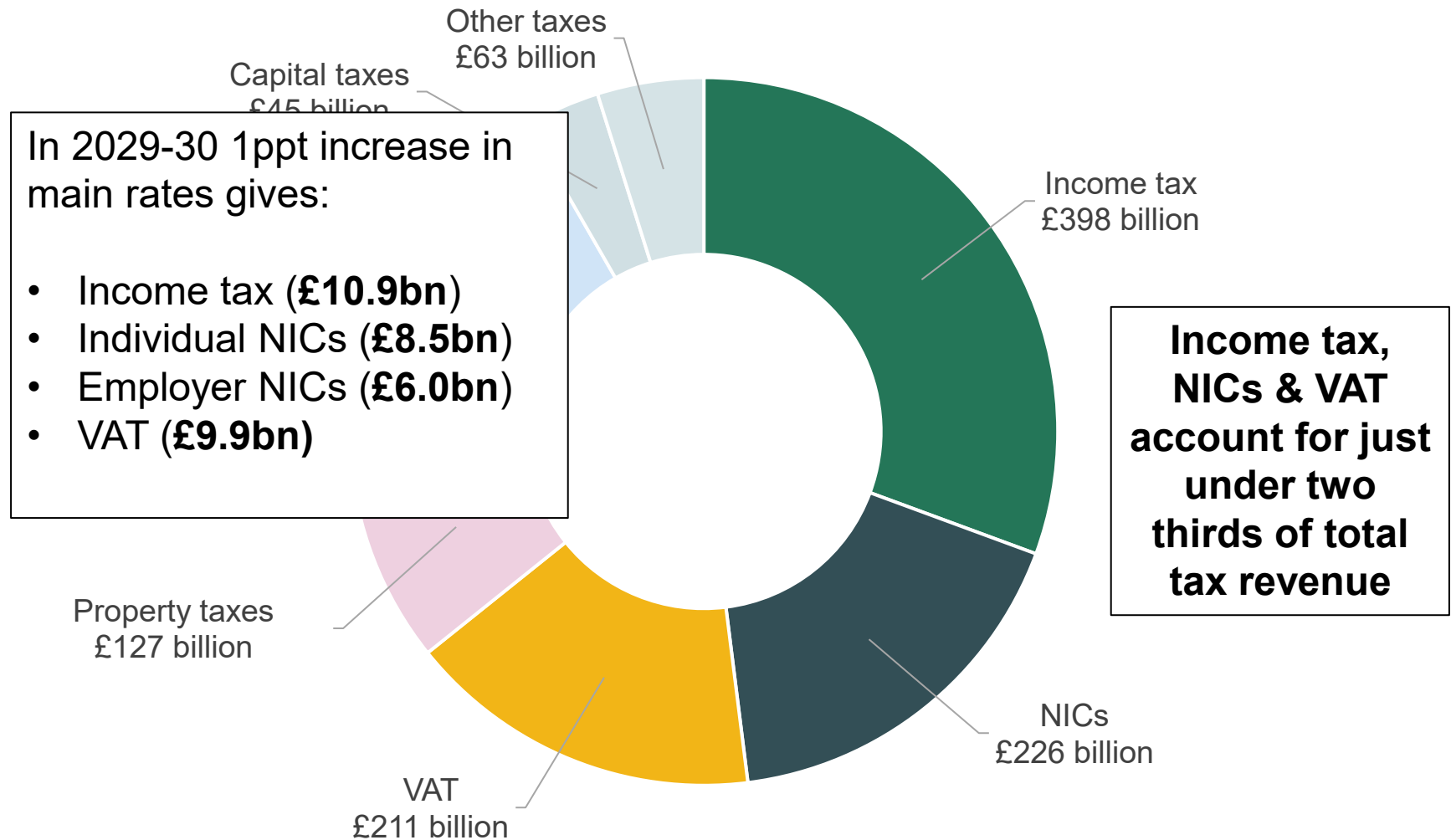
The 'big three'

Forecast composition of UK tax revenue (2029–30)



The 'big three'

Forecast composition of UK tax revenue (2029–30)



The big three

Labour Party manifesto 2024:

‘Labour will not increase taxes on working people, which is why we will not increase National Insurance, the basic, higher, or additional rates of Income Tax, or VAT.’

The big three

Labour Party manifesto 2024 :

‘Labour will not increase taxes on working people, which is why we will not increase National Insurance, the basic, higher, or additional rates of Income Tax, or VAT.’

The big three

Labour Party manifesto 2024:

‘Labour will not increase taxes on working people, which is why we will **not increase National Insurance**, the basic, higher, or additional rates of Income Tax, **or VAT**.’

- Seems to rule out all increases to NICs and VAT

The big three

Labour Party manifesto 2024:

‘Labour will not increase taxes on working people, which is why we will not increase National Insurance, the basic, higher, or additional rates of Income Tax, or VAT.’

- Seems to rule out all increases to NICs and VAT
- More wiggle room on income tax...
- Could broaden base or reduce thresholds
 - Freeze ends April 2028; extending to April 2030 yields **£10.4bn** (on current inflation forecasts)
 - **BUT** including NICs would break manifesto promise
 - Vagaries of future inflation determine scale of tax rise

I can't believe it's not NICs

Another option would be to create a new tax altogether:

- E.g. apprenticeship levy (2015) / health & social care levy (2021)
- Could raise big money
- But would add unnecessarily to complexity



Beyond the big three

Beyond the big three

Manifesto ties the Chancellor's hands on 'big three'.

Could the answer be the next biggest four?

- Corporation tax
- Council tax
- Business rates
- Fuel duties

Beyond the big three

Manifesto ties the Chancellor's hands on 'big three'.

Could the answer be the next biggest four?

- **Corporation tax**
- Council tax
- Business rates
- Fuel duties

Corporation tax

Corporate Tax Roadmap 2024 published alongside last Budget

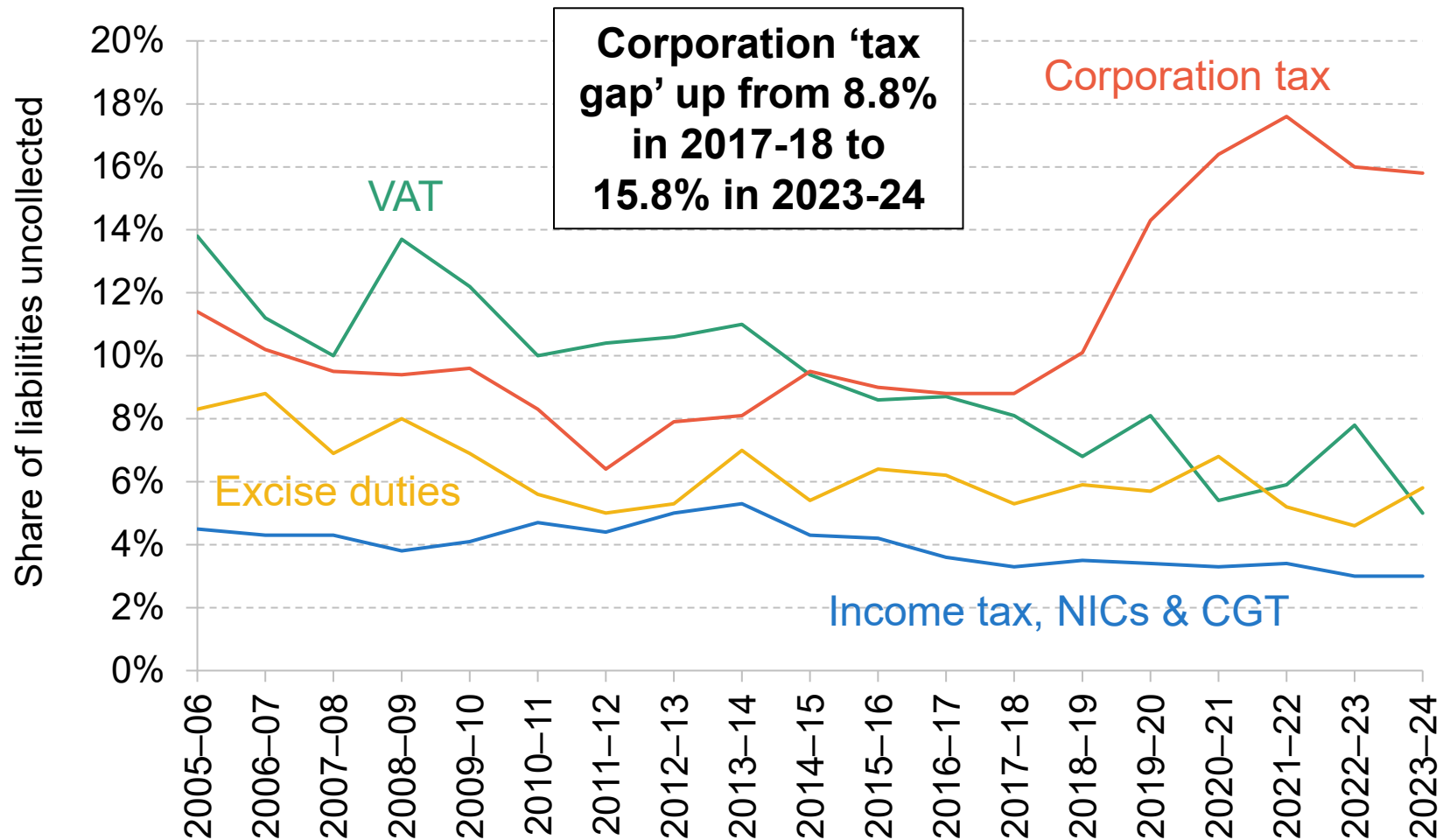
- Committed to maintaining almost all major features of the tax
- Very little scope for significant revenue increases
- Bank surcharge left ‘under review’ by the *Roadmap*
 - Doubling the rate would raise only around **£1bn**

Corporation tax compliance



Potential scope to improve compliance.

The corporation 'tax gap'



Corporation tax compliance



Revenue to be had from improving compliance.

- Entirely driven by smaller companies (40% tax gap in 2023-24)
- Corporation tax gap represents **£24bn of lost revenue in 2029-30**
- Returning the gap to 2017-18 level **could raise £10 billion**
- But may be easier said than done

Beyond the big three

Manifesto ties the Chancellor's hands on 'big three'.

Could the answer be the next biggest four?

- Corporation tax
- **Council tax**
- **Business rates**
- Fuel duties

Council tax & business rates

Council tax

4.3% annual increases (in England) already baked into the OBR forecast

- Would need to increase by more to raise additional revenue
- Additional 1% increase would yield **£0.5bn** in 2029-30

Could increase rates at the top. If band D rates don't change:

- Applying 2017 Scottish reforms to England yields **£1.9bn**
- Doubling rates on band G & H properties yields **£4.2bn**
- But based on out-of-date valuations

Revenue would go to local authorities, not HMT

Business rates

(Modest) reform under way; but looks to be revenue-neutral

Reforming property taxation

Arguably the worst designed part of the tax system:

- Council tax still (absurdly) based on 1991 property values
- Business rates distort production decisions & drag on growth
- Stamp duty land tax leads to misallocation of property

Chancellor should take steps towards:

- Land value tax on commercial properties (if feasible)
- Proportional tax on up-to-date residential property values
- Would replace business rates, council tax and SDLT

Beyond the big three

Manifesto ties the Chancellor's hands on 'big three'.

Could the answer be the next biggest four?

- Corporation tax
- Council tax
- Business rates
- **Fuel duties**

Fuel duties

Haven't been increased in cash terms since Jan 2011.

OBR forecast assumes :

- RPI indexation will resume next year
- And 'temporary' 5p cut (in place since 2022) will come to an end
- A combined cash increase of more than 20% by 2029-30

Chancellor needs to go *beyond* that to raise extra revenue.

Leaving duties frozen would *cost* **£5.4 billion** in 2029-30.

Reforming motoring taxation

Govt. policy that no new petrol or diesel cars will be sold from 2030

In the long run that entails:

- Loss of almost all the £24bn collected through fuel duties
- And much of the £9 billion raised from vehicle excise duties

Govt. needs a plan to deal with this.

Congestion imposes costs (makes ongoing motoring tax desirable).

Good option would be road pricing:

- Charge per mile driven
- Ideally higher in congested areas and times



Taxes on wealth and savings

Taxing returns to capital

Returns to capital can take many forms, e.g.:

- Rental income from property (actual and imputed)
- Interest income
- Dividend income
- Capital gains

Could be tempting for the Chancellor:

- Might look like she isn't taxing 'working people'
- Taxed (usually) at lower rates than employment income

Taxing returns to capital

Chancellor could increase rates on capital returns. In 2029-30:

- 1ppt increase in dividend tax rates yields **£0.4bn**
- 1ppt increase rates charged on interest income yields **£0.2bn**
- Abolition of business assets disposal relief: **£0.9bn**
- HMRC estimates CGT increases *reduce* revenue
 - Behavioural response highly uncertain

Rate increases imply a trade off:

- Reduce gap between tax on employment and capital incomes...
- ...although increase other gaps
- **BUT** worsen disincentives to save and invest (& other distortions)

Taxing returns to capital

Good end goal:

- Fix the tax base, including:
 - Give full deductions for saving & investment
 - End forgiveness of CGT at death (yields **£2.3bn** in 2029-30)
- Align rates across different income and gains

Would leave the tax system fairer & more growth-friendly

Time for a wealth tax?

Three reasons to avoid an annual wealth tax:

1. Has all the disadvantages of distorting saving & location decisions
2. Doesn't tax high returns to capital
3. Big practical difficulties (e.g. valuing businesses)

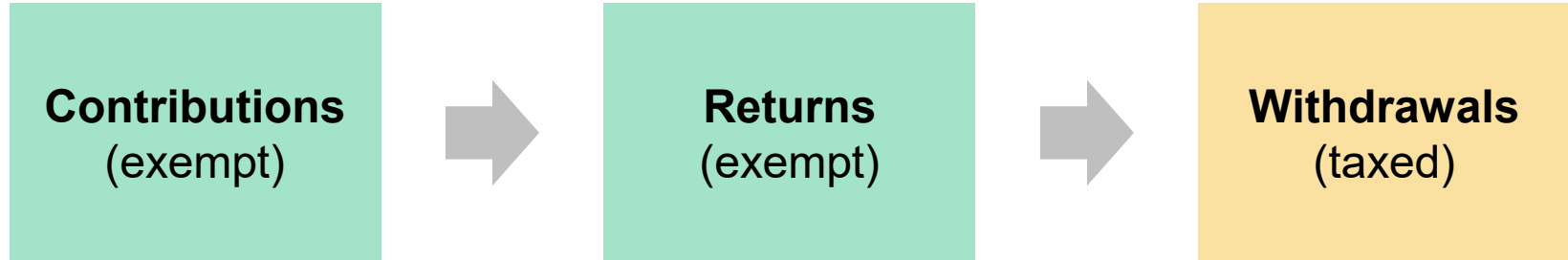
International experience not encouraging

- Most countries that had them no longer do

Better to focus on fixing existing taxes

Taxing pensions

For income tax:

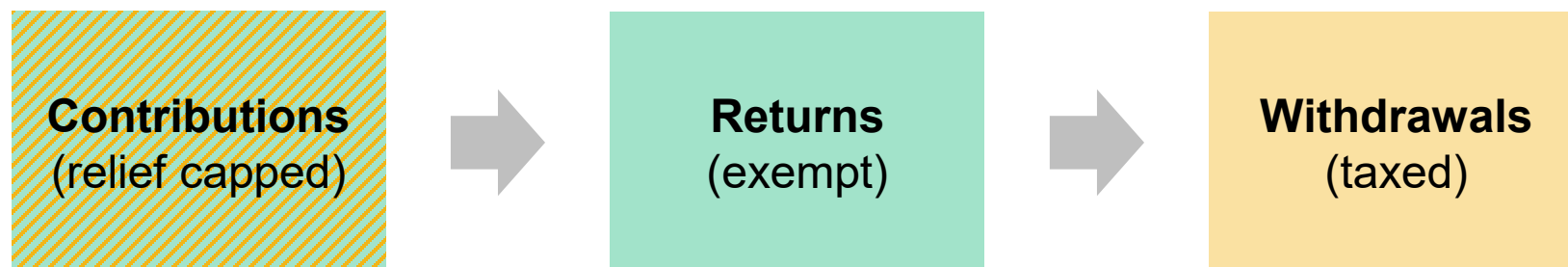


Coherent approach with some desirable features:

- Avoids some penalties on saving
- Allows some people to reduce tax penalty for volatile incomes
- Provides revenue when needed (retirees make more use of NHS)

Taxing pensions

Chancellor *could* cap relief on contributions (e.g. to 20%):



- Could raise as much as **£22bn** in 2029-30
- But would be unfair and distortionary
- Would also raise major practical challenges around DB pensions

Some better options for revenue:

- NICs relief on employer contributions costs **£30bn** in 2029-30
 - 1% employer NICs on employer contributions: **£1.5bn** in 2029-30
- Tax-free 25% is poorly targeted at under-saving



All the rest

Other options for revenue

Many smaller taxes that could yield revenue, e.g.:

- Inheritance tax
- Tobacco & alcohol duties
- Air passenger duty
- Insurance premium tax
- Gambling taxes
- Environmental taxes

Some of those sillier than others (IPT deserves a special mention).

Could add up to substantial money, but hard to get very large amount.

One area where *could* get big revenue in medium term:

- Genuine economy-wide carbon tax



Conclusions

Conclusions

- Well known that Labour manifesto rules out most changes to ‘big 3’
 - Less discussed: next four (corporation tax, council tax, business rates & fuel duties) all difficult too.
- Still possible to raise tens of billions without breaking Labour’s manifesto promise on the ‘big three’
 - Although not without taxing ‘working people’
- But restrictions increase risk of choosing more damaging options
- Almost any tax increases will drag on growth
 - But that impact can be softened if the Chancellor pursues sorely needed reforms (e.g. capital income & property taxes)